

#### DISCLAIMER

Users are advised that to the extent that any statement in this presentation constitutes a profit forecast, same has not been reviewed nor reported on by the company's auditors.



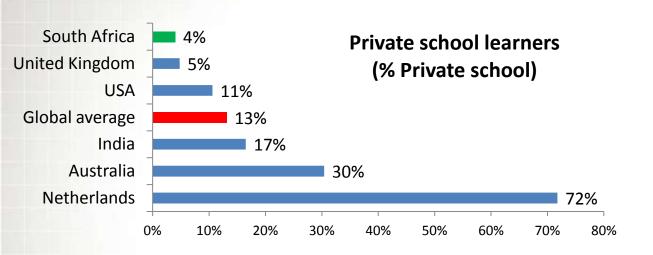
# **CURRO** DEVELOPS, ACQUIRES AND MANAGES PRIVATE SCHOOLS IN **SOUTHAFRICA**

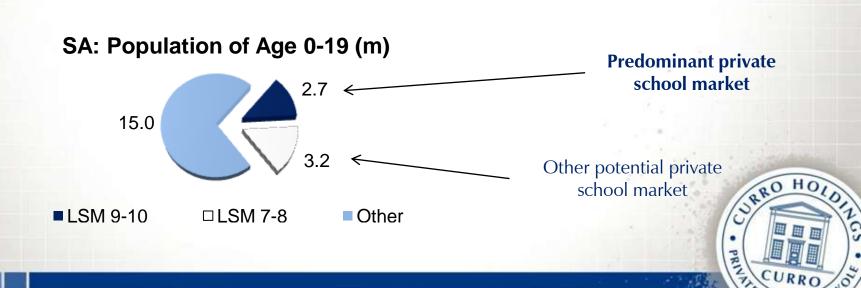


# INDUSTRY

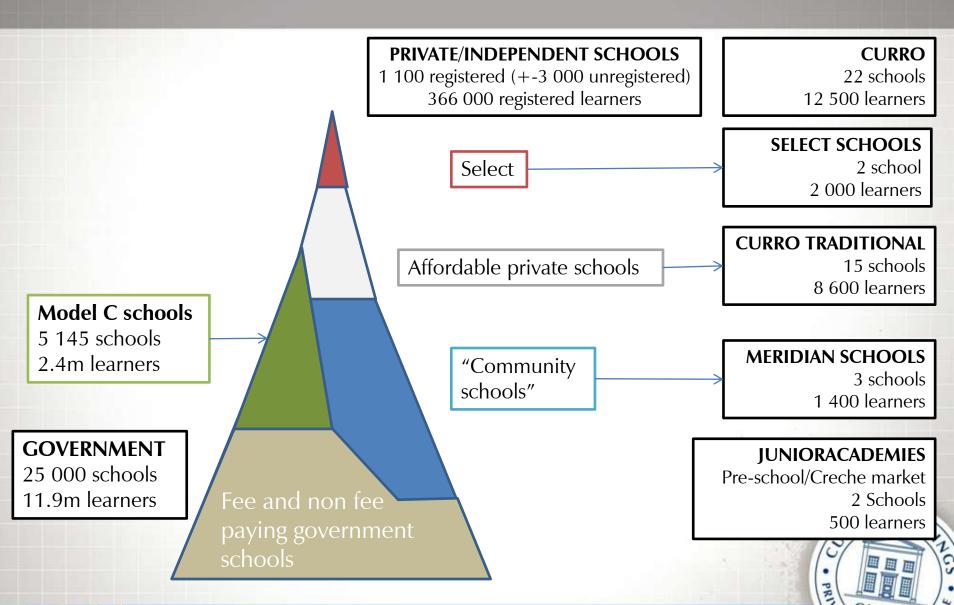
SCHOOLS

### SCHOOL MARKETSIZE AND POTENTIAL





#### SA EDUCATION TODAY



#### WHY DO WE EXIST...

- Government schools are overcrowded
- Ex-model C schools increasingly under pressure
- No new schools built in affluent areas
- Smaller Private schools with limited facilities and expansion potential





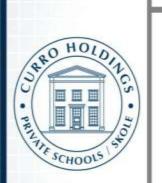
# THE COMPANY

# **CURRO MAKES** PRIVATE SCHOOL **EDUCATION ACCESSIBLE TO MORE** LEARNERS IN SA

.









Tradisionele Private Skole



**童CURRO** DURBANVILLE

**童CURRO** 

ROODEPLAAT private school - skool



NELSPRUIT

**童CURRO** 

LANGEBAAN

**童CURRO** SERENGETI

**童CURRO** 

HILLCREST

**童CURRO** HERMANUS

private school + skool **金CURRO** 

> AURORA private school



童CURRO

MOSSELBAAI/BAY private skool + school

童CURRO HELDERWYK

private school - skool

**童CURRO** 

**全CURRO** 

童CURRO

HAZELDEAN

**童CURRO 企CURRO** 

BANKENVELD

HEUWELKRUIN private school + skool private school - skool

童CURRO

鼠CURRO

college-kollege HAZELDEAN

KRUGERSOORP



Community Private Schools Private Gemeenskapskole



RUSTENBURG private school



POLOKWANE private school



PRETORIA private school



PINEHURST private school





Private Junior Academies Private Junior Akademies





#### **CURRO TRADITIONAL SCHOOLS**

- Traditional (R2 000 R4 000 pm)
  - English or Parallel medium/Dual medium
  - Small Classes (average < 20 per class, max 25)</li>
  - Disciplined environment, Christian Ethos
  - Balance between academic, sport & cultural activities
  - Emphasis on Computer Technology
  - Personal developmental plan
  - IEB















CURRO
AURORA
private school



















HEUWELKRUIN private school • skool







#### **SELECT SCHOOLS**

- Select schools (R4 000 R5 000 pm)
  - Superior facilities, location and convenience
  - Extended subject choices and co-curricular activities
  - IEB
  - Mainly incorporated as a result of acquisitions







#### **MERIDIAN**

- Meridian schools (R800 R1 500 pm)
  - Bigger classes (35 learners)
  - Limited subject choices and co-curricular activities
  - Government exam
- Old Mutual/PIC partnership
  - R440m to build 11 schools











### JUNIOR ACADEMIES

- Junior academies
  - Cognitive development program
  - 3 months to 4 years









## WESTERN CAPE // DURBANVILLE



### WESTERN CAPE // LANGEBAAN



## GAUTENG// PRETORIA //HAZELDEAN



## GAUTENG// PRETORIA // ROODEPLAAT



# GAUTENG// JHB // SERENGETI



### GAUTENG// PRETORIA //HAZELDEAN COLLEGE



### MPUMALANGA// EMALAHLENI (WITBANK)



# GAUTENG//RANDBURG//AURORA



# GAUTENG//BRAKPAN//HELDERWYK



# WESTERN CAPE//HERMANUS



## WESTERN CAPE//MOSSEL BAY





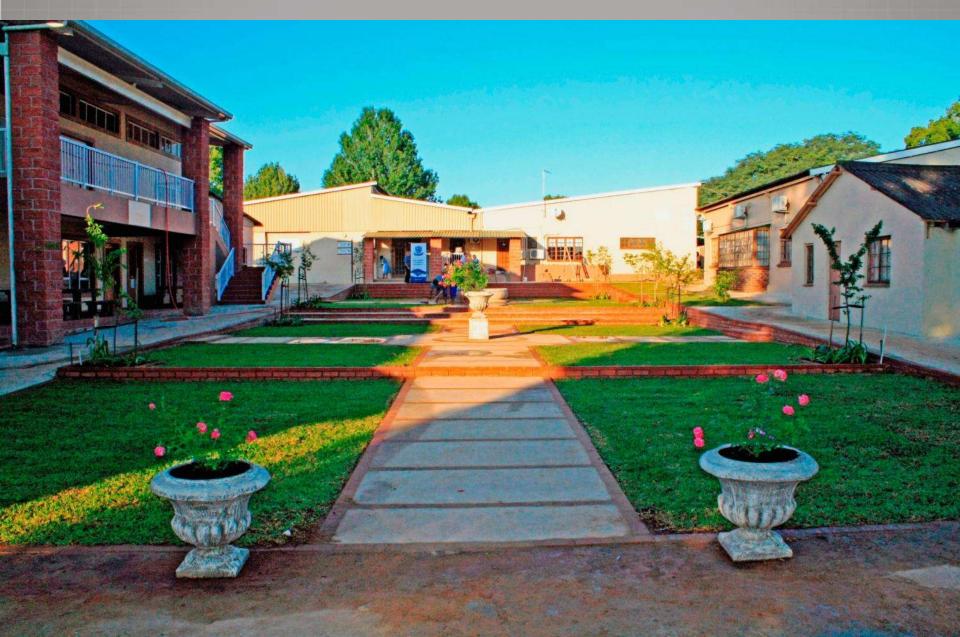
# LIMPOPO//POLOKWANE

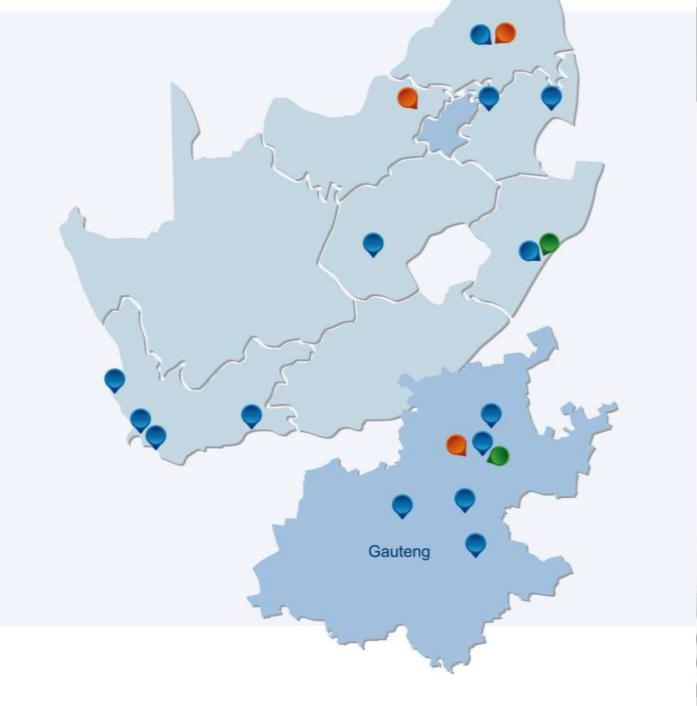


# MPUMALANGA//NELSPRUIT



# KWA-ZULU NATAL//HILLCREST







#### **NEW CAMPUS DEVELOPMENTS**

- Opening 2013
  - Century City
  - Bloemfontein
  - Thatchfield (Centurion)
  - Krugersdorp
  - Meridian Pinehurst

Investing more than R300m in current and new campuses in 2012

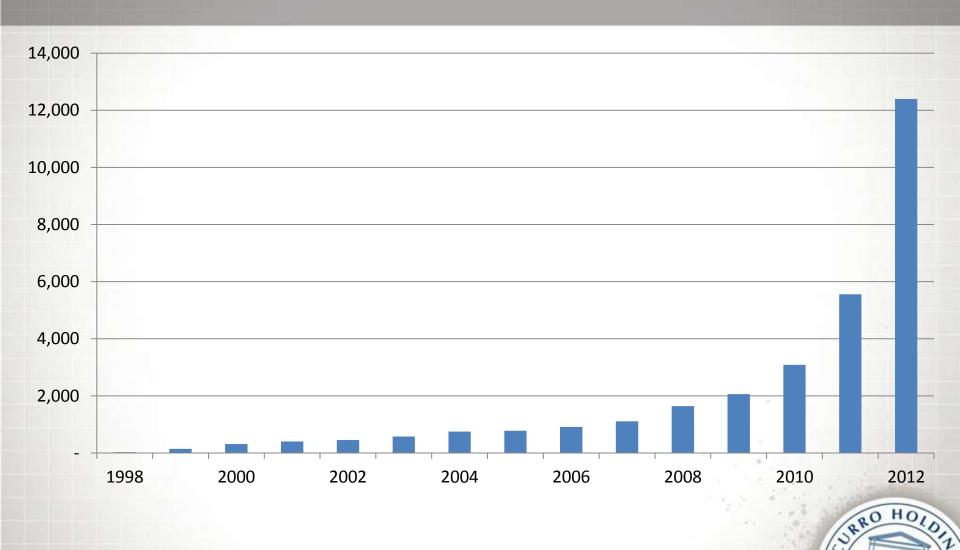


### 2012: ACQUISITIONS/INVESTMENTS MADE

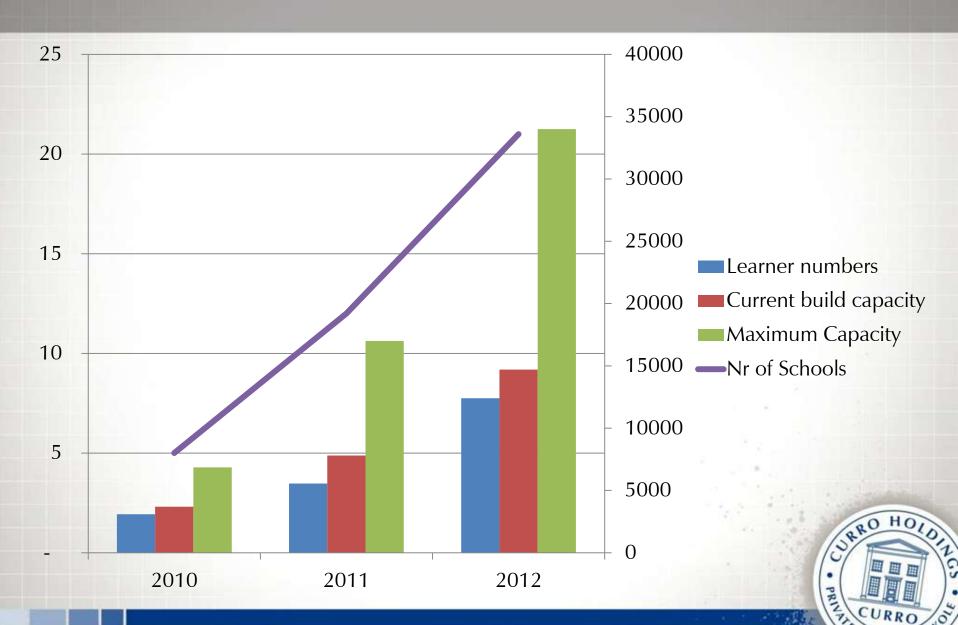
- Woodhill (1 200 learners R175m)
- Embury (800 learners)
- Hillcrest (650 learners R21m)
- Rosencastle (300 learners R21m)



### LEARNER NUMBERS



### CAPACITY



### **INCOME STATEMENT**

	2009 FY	2010 FY		2011 Interim		% change
Nr of schools	3	5	12	12	21	83%
Nr of learners	1,683	3,086	5,557	5,557	12,199	125%
Revenue (Rm)	48	74	166.3	79.2	161.3	104%
EBITDA Schools (Rm)	12.5	18	27.2	13.1	30.8	135%
Headline						
earnings/loss (Rm)	1.79	5.23	(7.48)	(7.70)	(2.98)	
EPS	2.23	6.54	(6.20)	(9.60)		RO HO

### EBITDA PERSPECTIVE

	Interi	Interim period ending 2011				Interim period 2012		
% of Eventual	Schools	Learner	<b>EBITDA</b>	EBITDA	Schools	Learner	<b>EBITDA</b>	<b>EBITDA</b>
Capacity		numbers	Rm	Margin		numbers	Rm	Margin
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75%-100%	1	1,175	4.7	26%	1	1,240	5.1	26%
50%-75%	3	2,461	8.8	23%	5	3,612	14.4	24%
25%-50%	2	969	1.7	15%	5	2,672	3.4	10%
0%-25%	6	952	(2.1)	(19%)	5	1,313	(3.1)	(31%)
Acquired (60-				l				
70%)			-	l	2	1,963	9.4	43%
Meridian (30-				l				
50%)					3	1,399	1.6	21%
	12	5,557	13.1	17%	21	12,199	30.8	19%

### **BALANCE SHEET**

	Audited	Unaudited	Unaudited pro forma adjusted for rights issue
	31 Dec 2011	30 June 2012	30 June 2012
	R ' 000	R ' 000	R ' 000
ASSETS			
<b>School Properties</b>	575	1,031	1,031
<b>Current assets</b>	23	48	64
Total assets	597	1,079	1,094
EQUITY AND LIABILITIES			
Equity	370	368	844
Non-current liabilities	133	197	197
<b>Current liabilities</b>	95	513	53
<b>Total liabilities</b>	228	710	250
Total equity and liabilities	597	1,079	1,094
			•

#### **PROSPECTS**

- Rights issue of R480m (July 2012)
- On track in terms of organic growth
   5 major schools per year
- Acquisitive growth a number of targets
  - Select schools
  - Community schools
  - Junior Academies



### SHAREHOLDING

PSG Group	<b>58%</b>
<b>Directors and Management</b>	10%
BEE Shareholding (Thembeka)	9%
Other	23%
	100%



### **BUSINESS OBJECTIVE**

2020 – GOAL
(June 2011)
40 SCHOOLS
45 000 LEARNERS
R450m PAT

2013
26 SCHOOLS
16 000+ LEARNERS
2020
80 SCHOOLS???

